



## Holley Reports Third Quarter 2025 Results

November 7, 2025

**THIRD CONSECUTIVE QUARTER OF CORE NET BUSINESS GROWTH**

**LEVERAGE NOW BELOW 4X, THE LOWEST LEVEL SINCE 2022**

***Our strategic framework is fueling sustained momentum, with strong operational and financial results capped by our third consecutive quarter of core business growth.***

BOWLING GREEN, Ky., Nov. 07, 2025 (GLOBE NEWSWIRE) -- Holley Performance Brands (NYSE: HLLY), a leader in automotive aftermarket performance solutions, today announced financial results for its third quarter ended September 28, 2025.

### Third Quarter Highlights vs. Prior Year Period

- Net Sales increased 3.2% to \$138.4 million compared to \$134.0 million last year
- Core business net sales<sup>1</sup> for the third quarter of 2025 grew by 6.4% compared to the third quarter of 2024 after excluding non-core business net sales<sup>1</sup> of approximately \$4.0 million for the third quarter of 2024
- Net Loss was \$(0.8) million, or \$(0.01) per diluted share, compared to \$(6.3) million, or \$(0.05) per diluted share, last year
- Net Cash Provided by Operating Activities was \$7.4 million compared to Net Cash Used In Operating Activities of \$(1.7) million last year
- Adjusted Net Income (Loss)<sup>2</sup> was \$3.3 million compared to \$(0.5) million last year
- Adjusted EBITDA<sup>2</sup> was \$27.1 million compared to \$22.1 million last year
- Free Cash Flow<sup>2</sup> was \$5.5 million compared to \$(2.1) million last year

<sup>1</sup> Core business net sales represents Net Sales after excluding non-core business net sales. Non-core business net sales are comprised of divestiture sales and strategic product rationalization sales. Divestitures sales relate to divested businesses (Detroit Speed Engineering, Gear FX and Proforged) prior to the divestiture date, and strategic product rationalization sales relate to discontinued stock keeping units ("SKUs") prior to the SKU discontinuance. Divestiture sales were \$2.8 million for the third quarter of 2024, and strategic product rationalization sales were \$1.3 million for the third quarter of 2024.

<sup>2</sup> See "Use and Reconciliation of Non-GAAP Financial Measures" below.

"We delivered another strong quarter in 2025, underscored by sustained momentum across our all our categories," said Matthew Stevenson, President and Chief Executive Officer of Holley. "We achieved core business net sales growth for the third consecutive quarter. Our focused execution against our strategic framework has supported our transformation efforts and driven strong results in 2025. Year-to-date, our growth has been fueled primarily by strong volume gains of more than 4%, complemented by a ~1% benefit from pricing, reflecting both healthy demand and disciplined execution in the market."

Stevenson continued, "We continue to apply a disciplined approach to our financial strategy. Of note, we generated \$5.5 million of Free Cash Flow in the third quarter, more than a \$7 million improvement versus last year and prepaid an additional \$15 million of debt in the third quarter, and an additional \$10 million subsequent to quarter close, bringing the total repayment to \$100 million since September 2023. This progress on the financial front has helped lower our leverage ratio to 3.9x at the end of Q3, eclipsing our 4.0x target we set for year-end, and the lowest level since 2022."

"2025 has been a successful year for Holley, so far, and we are looking to build on that and finish the year with momentum as we enter 2026. Given the strong results year-to-date and the effective tariff mitigation efforts throughout the year, we are increasing our guidance ranges for both revenue and Adjusted EBITDA for the full year. Our strategic framework continues to act as a guide to execute and deliver strong results over the long-term."

### Strategic Business Highlights

- Achieved core business net sales growth for the third quarter of 2025 of 6.4% compared to the third quarter of 2024. Third consecutive quarter of core business sales growth.
- Strategic framework drove ~\$27.8M in revenue on key initiatives for the third quarter of 2025.
- Expanded growth across 17 brands and all divisions within the quarter.
- Continued success with B2B partners, resulting in approximately 7.3% growth in the channel for the third quarter of 2025

compared to the third quarter of 2024.

- DTC orders grew 4.2% in the third quarter compared to the same period a year ago, representing the seventh consecutive quarter of DTC growth.
- Product innovation and strategic pricing initiatives contributed \$11.3 million in revenue for the quarter and \$30.1 million year-to-date.

## Outlook

For the year ended December 31, 2025, we have refined our full-year guidance, inclusive of the expected net impact of tariffs:

Metric	Full Year 2025 Outlook
Net Sales	\$590 - \$605 million
%YOY <sup>1</sup>	2.5% to 5.1% <sup>1</sup> vs. Core Business
Adjusted EBITDA*	\$120 - \$127 million
Capital Expenditures	\$10 - \$14 million
Depreciation and Amortization Expense	\$22 - \$24 million
Interest Expense (excluding collar revaluation)	\$45 - \$50 million

**1) PY Comparison Excludes \$12.8 million from Divested Non-Core Businesses and \$14.0 million in Clearance Sales of Strategic Product Rationalization**

\* Holley is not providing reconciliations of forward-looking full year 2025 Adjusted EBITDA outlook because certain information necessary to calculate the most comparable GAAP measure, net income, is unavailable due to the uncertainty and inherent difficulty of predicting the occurrence and the future financial statement impact of certain items. Therefore, as a result of the uncertainty and variability of the nature and amount of future adjustments, which could be significant, Holley is unable to provide these forward-looking reconciliations without unreasonable effort. Accordingly, Holley is relying on the exception provided by Item 10(e)(1)(i)(B) of Regulation S-K to exclude these reconciliations.

Holley notes that its outlook for the year-ended December 31, 2025 may vary due to changes in assumptions or market conditions and other factors described below under “Forward-Looking Statements.”

## Conference Call

A conference call and audio webcast has been scheduled for 8:30 a.m. Eastern Time today to discuss these results. Investors, analysts, and members of the media interested in listening to the live presentation are encouraged to join a webcast of the call available on the investor relations portion of the Company's website at [investor.holley.com](http://investor.holley.com). For those that cannot join the webcast, you can participate by dialing 877-407-4019 (Toll Free) or 201-689-8337 (Toll) using the access code of 13754501.

For those unable to participate, a telephone replay recording will be available until Friday, November 14, 2025. To access the replay, please call 877-660-6853 (Toll Free) or 201-612-7415 (Toll) and enter confirmation code 13754501. A web-based archive of the conference call will also be available on the Company's website.

## Additional Financial Information

The Investor Relations page of Holley's website, [investor.holley.com](http://investor.holley.com) contains a significant amount of financial information about Holley, including our earnings presentation, which can be found under Events & Presentations. Holley encourages investors to visit this website regularly, as information is updated, and new information is posted.

## About Holley Performance Brands

Holley Performance Brands (NYSE: HLLY) leads in the design, manufacturing and marketing of high-performance products for automotive enthusiasts. The company owns and manages a portfolio of iconic brands, catering to a diverse community of enthusiasts passionate about the customization and performance of their vehicles. Holley Performance Brands distinguishes itself through a strategic focus on four consumer vertical groupings, including Domestic Muscle, Modern Truck & Off-Road, Euro & Import, and Safety & Racing, ensuring a wide-ranging impact across the automotive aftermarket industry. Renowned for its innovative approach and strategic acquisitions, Holley Performance Brands is committed to enhancing the enthusiast experience and driving growth through innovation. For more information on Holley Performance Brands and its dedication to automotive excellence, visit <https://www.holley.com>.

## Forward-Looking Statements

Certain statements in this press release may be considered “forward-looking statements” within the meaning of the “safe harbor” provisions of the United States Private Securities Litigation Reform Act of 1995. Forward-looking statements generally relate to future events or Holley's future financial or operating performance. For example, projections of future revenue and adjusted EBITDA and other metrics, along with statements regarding the impact of organizational changes, are forward-looking statements. In some cases, you can identify forward-looking statements by terminology such as “may,” “should,” “expect,” “intend,” “will,”

“estimate,” “anticipate,” “believe,” “predict,” “or” or the negatives of these terms or variations of them or similar terminology. Such forward-looking statements are subject to risks, uncertainties, and other factors which could cause actual results to differ materially from those expressed or implied by such forward-looking statements. These forward-looking statements are based upon estimates and assumptions that, while considered reasonable by Holley and its management, are inherently uncertain. Factors that may cause actual results to differ materially from current expectations include, but are not limited to: 1) Holley’s ability to execute our business strategy, including monetization of services provided and expansions in and into existing and new lines of business; 2) Holley’s ability to compete effectively in our market; 3) Holley’s ability to successfully design, develop, and market new, effective, and safe products and platforms; 4) Holley’s ability to respond to changes in vehicle ownership and type; 5) Holley’s ability to maintain and strengthen demand for our products; 6) Holley’s ability to grow and effectively manage our growth; 7) Holley’s ability to attract new customers in a cost-effective manner and to expand into additional consumer markets; 8) Holley’s ability to successfully integrate acquisitions or achieve the expected synergies from such acquisitions; 9) Holley’s ability to maintain relationships with customers and suppliers; 10) Holley’s ability to retain our management and key employees; 11) costs related to Holley being a public company; 12) disruptions to Holley’s operations, including as a result of cybersecurity incidents; 13) changes in applicable laws or regulations; 14) the outcome of any legal proceedings that have been or may be instituted against Holley; 15) general economic and political conditions, including the current macroeconomic environment, political tensions, and war (including the conflict in Ukraine, the conflict in the Middle East, and the possible expansion of such conflicts and potential geopolitical consequences); 16) the possibility that Holley may be adversely affected by other economic, business, and/or competitive factors, including recent events affecting the financial services industry (such as the closures of certain regional banks); 17) Holley’s estimates of its financial performance (e.g., the successful execution of cost saving initiatives); 18) Holley’s ability to anticipate and manage through disruptions and higher costs in manufacturing, supply chain, logistical operations, and shortages of certain company products in distribution channels; 19) disruptions and costs associated with doing business in certain countries; 20) Holley’s ability to adopt and react to risks posed by new technology; 21) inability to predict how products will ultimately be used; 22) Holley’s ability to anticipate and manage through the impact of elevated interest rate levels, which cause the cost of capital to increase, as well as respond to inflationary pressures and trade restrictions, including tariffs; and 23) other risks and uncertainties set forth in the section entitled “Risk Factors” and “Cautionary Note Regarding Forward-Looking Statements” in the Annual Report on Form 10-K for the year ended December 31, 2024 filed with the U.S. Securities and Exchange Commission (“SEC”) on March 14, 2025, and disclosed in any subsequent filings with the SEC. Although Holley believes the expectations reflected in the forward-looking statements are reasonable, nothing in this press release should be regarded as a representation by any person that the forward-looking statements or projections set forth herein will be achieved or that any of the contemplated results of such forward looking statements or projections will be achieved. There may be additional risks that Holley presently does not know or that Holley currently believes are immaterial that could also cause actual results to differ from those contained in the forward-looking statements. You should not place undue reliance on forward-looking statements, which speak only as of the date they are made. Holley undertakes no duty to update these forward-looking statements, except as otherwise required by law.

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*[Financial Tables to Follow]*

**HOLLEY INC. and SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)**  
*(In thousands)*  
*(Unaudited)*

	For the thirteen weeks ended				For the thirty-nine weeks ended			
	September 28, 2025	September 29, 2024	Variance (\$)	Variance (%)	September 28, 2025	September 29, 2024	Variance (\$)	Variance (%)
Net Sales	\$ 138,373	\$ 134,038	\$ 4,335	3.2%	\$ 458,078	\$ 462,170	\$ (4,092)	-0.9%
Cost of Goods Sold	78,534	81,732	(3,198)	-3.9%	264,593	287,512	(22,919)	-8.0%
Gross Profit	59,839	52,306	7,533	14.4%	193,485	174,658	18,827	10.8%
Selling, General, and Administrative	33,466	30,109	3,357	11.1%	103,119	97,675	5,444	5.6%
Research and Development Costs	4,715	4,620	95	2.1%	13,894	13,743	151	1.1%
Amortization of Intangible Assets	3,456	3,436	20	0.6%	10,338	10,307	31	0.3%

Restructuring Costs	1,360	954	406	42.6%	2,178	1,566	612	39.1%
Write-down of assets held-for-sale	-	7,505	(7,505)	-100.0%	-	7,505	(7,505)	-100.0%
Other Operating Expense	975	119	856	nm	1,232	213	1,019	nm
Operating Expense	<u>43,972</u>	<u>46,743</u>	<u>(2,771)</u>	<u>-5.9%</u>	<u>130,761</u>	<u>131,009</u>	<u>(248)</u>	<u>-0.2%</u>
Operating Income	15,867	5,563	10,304	185.2%	62,724	43,649	19,075	43.7%
Change in Fair Value of Warrant Liability	3,019	(1,041)	4,060	nm	2,939	(7,570)	10,509	nm
Change in Fair Value of Earn-Out Liability	1,126	(634)	1,760	nm	722	(2,341)	3,063	nm
Loss on Early Extinguishment of Debt	-	-	-	0.0%	-	141	(141)	-100.0%
Interest Expense, Net	11,259	15,010	(3,751)	-25.0%	40,341	39,192	1,149	2.9%
Non-Operating Expense	<u>15,404</u>	<u>13,335</u>	<u>2,069</u>	<u>15.5%</u>	<u>44,002</u>	<u>29,422</u>	<u>14,580</u>	<u>49.6%</u>
Income (Loss) Before Income Taxes	463	(7,772)	8,235	-106.0%	18,722	14,227	4,495	31.6%
Income Tax Expense (Benefit)	1,269	(1,484)	2,753	nm	5,848	(320)	6,168	nm
<b>Net Income (Loss)</b>	<u>\$ (806)</u>	<u>\$ (6,288)</u>	<u>\$ 5,482</u>	<u>-87.2%</u>	<u>\$ 12,874</u>	<u>\$ 14,547</u>	<u>\$ (1,673)</u>	<u>-11.5%</u>
<b>Comprehensive Income:</b>								
Foreign Currency Translation Adjustment	382	386	(4)	-1.0%	1,336	244	1,092	447.5%
<b>Total Comprehensive Income (Loss)</b>	<u>\$ (424)</u>	<u>\$ (5,902)</u>	<u>\$ 5,478</u>	<u>-92.8%</u>	<u>\$ 14,210</u>	<u>\$ 14,791</u>	<u>\$ (581)</u>	<u>-3.9%</u>
<b>Common Share Data:</b>								
Basic Net Income per Share	\$ (0.01)	\$ (0.05)	\$ 0.05	-87.3%	\$ 0.11	\$ 0.12	\$ (0.01)	-12.1%
Diluted Net Income per Share	\$ (0.01)	\$ (0.05)	\$ 0.05	-87.3%	\$ 0.11	\$ 0.12	\$ (0.01)	-12.0%
Weighted Average Common Shares Outstanding - Basic	119,406	118,694	712	0.6%	119,140	118,345	795	0.7%
Weighted Average Common Shares Outstanding - Diluted	<u>119,406</u>	<u>118,694</u>	<u>712</u>	<u>0.6%</u>	<u>119,811</u>	<u>119,154</u>	<u>657</u>	<u>0.6%</u>

nm - not meaningful

**HOLLEY INC. and SUBSIDIARIES**  
**CONDENSED CONSOLIDATED BALANCE SHEET**

(In thousands)

(Unaudited)

	As of	
	September 28, 2025	December 31, 2024
<b>Assets</b>		
Cash and cash equivalents	\$ 50,723	\$ 56,087
Accounts receivable	49,553	36,123
Inventory	195,657	192,523
Prepays and other current assets	20,124	12,614
Total Current Assets	<u>316,057</u>	<u>297,347</u>
Property, Plant and Equipment, Net	43,758	40,983
Goodwill	372,340	372,340
Other Intangibles, Net	400,324	386,676
Other Noncurrent Assets	32,635	35,974
Total Assets	<u>\$ 1,165,114</u>	<u>\$ 1,133,320</u>
<b>Liabilities and Stockholders' Equity</b>		
Accounts payable	\$ 51,231	\$ 44,781

Accrued liabilities	51,681	43,190
Accrued interest	4,316	—
Current portion of long-term debt	6,651	7,201
Total Current Liabilities	113,879	95,172
Long-Term Debt, Net of Current Portion	528,856	545,385
Warrant Liability	3,752	813
Earn-out Liability	1,870	1,148
Deferred Taxes	43,606	37,391
Other Noncurrent Liabilities	33,414	32,259
Total Liabilities	725,377	712,168
Common Stock	12	12
Additional Paid-In Capital	381,932	377,557
Accumulated Other Comprehensive Loss	174	(1,162)
Retained Earnings	57,619	44,745
Total Stockholders' Equity	439,737	421,152
Total Liabilities and Stockholders' Equity	\$ 1,165,114	\$ 1,133,320

**HOLLEY INC. and SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**

*(In thousands)*  
*(Unaudited)*

	<u>For the thirteen weeks ended</u>		<u>For the thirty-nine weeks ended</u>	
	<u>September 28,</u> <u>2025</u>	<u>September 29,</u> <u>2024</u>	<u>September 28,</u> <u>2025</u>	<u>September 29,</u> <u>2024</u>
<b>Operating Activities</b>				
Net Income (Loss)	\$ (806)	\$ (6,288)	\$ 12,874	\$ 14,547
Adjustments to Reconcile to Net Cash	18,641	12,241	42,490	26,832
Changes in Operating Assets and Liabilities	(10,405)	(7,701)	(15,297)	1,394
Net Cash Provided by (Used in) Operating Activities	7,430	(1,748)	40,067	42,773
<b>Investing Activities</b>				
Capital Expenditures, Net of Dispositions	(5,510)	(311)	(26,408)	(2,727)
Net Cash Used in Investing Activities	(5,510)	(311)	(26,408)	(2,727)
<b>Financing Activities</b>				
Net Change in Debt	(15,017)	(227)	(18,625)	(28,832)
Payments from Stock-Based Award Activities	—	(45)	(850)	(1,482)
Net Cash Used in Financing Activities	(15,017)	(272)	(19,475)	(30,314)
Effect of Foreign Currency Rate Fluctuations on Cash	(22)	2	452	(62)
Net Change in Cash and Cash Equivalents	(13,119)	(2,329)	(5,364)	9,670
<b>Cash and Cash Equivalents</b>				
Beginning of Period	63,842	53,080	56,087	41,081
End of Period	\$ 50,723	\$ 50,751	\$ 50,723	\$ 50,751

We present certain information with respect to EBITDA, Adjusted EBITDA, Adjusted EBITDA Margin, Bank-adjusted EBITDA Leverage Ratio, Adjusted Gross Profit, Adjusted Gross Margin, Adjusted Net Income, Adjusted Diluted EPS and Free Cash Flow as supplemental measures of our operating performance and believe that such non-GAAP financial measures are useful to investors in evaluating our financial performance and in comparing our financial results between periods because they exclude the impact of certain items that we do not consider indicative of our ongoing operating performance. We believe that the presentation of these non-GAAP financial measures enhances the usefulness of our financial information by presenting measures that management uses internally to establish forecasts, budgets, and operational goals to manage and monitor our business. We

believe that these non-GAAP financial measures help to depict a more realistic representation of the performance of our underlying business, enabling us to evaluate and plan more effectively for the future.

EBITDA, Adjusted EBITDA, Adjusted EBITDA Margin, Bank-adjusted EBITDA Leverage Ratio, Adjusted Gross Profit, Adjusted Gross Margin, Adjusted Net Income, Adjusted Diluted EPS and Free Cash Flow are not prepared in accordance with generally accepted accounting principles ("GAAP") and may be different from non-GAAP and other financial measures used by other companies. These measures should not be considered as measures of financial performance under GAAP, and the items excluded from or included in these metrics are significant components in understanding and assessing our financial performance. These metrics should not be considered as alternatives to net income, gross profit, net cash provided by operating activities, or any other performance measures, as applicable, derived in accordance with GAAP.

We define EBITDA as earnings before depreciation, amortization of intangible assets, interest expense, and income tax expense. We define Adjusted EBITDA as EBITDA adjusted to exclude, to the extent applicable, restructuring costs, which includes operational restructuring and integration activities, termination related benefits, facilities relocation, and executive transition costs; changes in the fair value of the warrant liability; changes in the fair value of the earn-out liability; equity-based compensation expense; gain or loss on the early extinguishment of debt; notable items that we do not believe are reflective of our underlying operating performance, including litigation settlements and certain costs incurred for advisory services related to identifying performance initiatives; and other expenses or gains, which includes gains or losses from disposal of fixed assets, franchise taxes, and gains or losses from foreign currency transactions. We define Adjusted EBITDA Margin as Adjusted EBITDA divided by net sales.

**HOLLEY INC. and SUBSIDIARIES**  
**USE AND RECONCILIATION OF NON-GAAP FINANCIAL MEASURES**

*(In thousands)*  
*(Unaudited)*

	For the thirteen weeks ended		For the thirty-nine weeks ended	
	September 28, 2025	September 29, 2024	September 28, 2025	September 29, 2024
	\$	\$	\$	\$
<b>Net Income (Loss)</b>	<b>(806)</b>	<b>(6,288)</b>	<b>12,874</b>	<b>14,547</b>
<b>Adjustments:</b>				
Interest Expense, Net	11,259	15,010	40,341	39,192
Income Tax Expense (Benefit)	1,269	(1,484)	5,848	(320)
Depreciation	2,669	2,231	7,183	7,364
Amortization	3,456	3,436	10,338	10,307
<b>EBITDA</b>	<b>17,847</b>	<b>12,905</b>	<b>76,584</b>	<b>71,090</b>
Restructuring Costs	1,360	954	2,178	1,566
Change in Fair Value of Warrant Liability	3,019	(1,041)	2,939	(7,570)
Change in Fair Value of Earn-Out Liability	1,126	(634)	722	(2,341)
Write-down of Assets Held for Sale	-	7,505	-	7,505
Equity-Based Compensation Expense	2,322	1,521	5,225	4,283
Loss on Early Extinguishment of Debt	-	-	-	141
Notable Items	457	785	1,941	6,479
Other Expense	975	119	1,232	213
<b>Adjusted EBITDA</b>	<b>\$ 27,106</b>	<b>\$ 22,114</b>	<b>\$ 90,821</b>	<b>\$ 81,366</b>
<b>Net Sales</b>	<b>\$ 138,373</b>	<b>\$ 134,038</b>	<b>\$ 458,078</b>	<b>\$ 462,170</b>
Net Income Margin	(0.6%)	(4.7%)	2.8%	3.1%
Adjusted EBITDA Margin	19.6%	16.5%	19.8%	17.6%

We define the Bank-adjusted EBITDA Leverage Ratio as Net Debt divided by our Bank-adjusted EBITDA for the trailing twelve-month ("TTM") period, as defined under our Credit Agreement entered into in November 2021, as amended, which is used in calculating covenant compliance.

	TTM	
	September 28, 2025	December 31, 2024
<b>Net Loss</b>	<b>\$ (24,908)</b>	<b>\$ (23,235)</b>
<b>Adjustments:</b>		

Interest Expense, Net	51,838	50,690
Income Tax Expense (Benefit)	3,143	(3,025)
Depreciation	10,370	10,551
Amortization	13,915	13,884
<b>EBITDA</b>	<b>54,358</b>	<b>48,865</b>
Restructuring Costs	1,984	1,372
Change in Fair Value of Warrant Liability	2,939	(7,570)
Change in Fair Value of Earn-Out Liability	730	(2,333)
Equity-Based Compensation Expense	6,112	5,170
Impairment of indefinite-lived intangible assets	7,695	7,695
Impairment of goodwill	40,906	40,906
Loss on Sale of Assets	1,729	9,234
Loss on Early Extinguishment of Debt	—	141
Notable Items	2,565	7,100
Other Expense (Income)	934	(86)
<b>Adjusted EBITDA</b>	<b>119,952</b>	<b>110,494</b>
Additional Permitted Charges	6,046	12,261
<b>Adjusted EBITDA per Credit Agreement</b>	<b>\$ 125,998</b>	<b>\$ 122,755</b>
Total Debt	<b>\$ 542,938</b>	<b>\$ 561,840</b>
Less: Permitted Cash and Cash Equivalents	50,000	50,000
Net Indebtedness per Credit Agreement	<b>\$ 492,938</b>	<b>\$ 511,840</b>
Bank-adjusted EBITDA Leverage Ratio	<b>3.91 x</b>	<b>4.17 x</b>

We define Adjusted Net Income as earnings excluding the after-tax effect of changes in the fair value of the warrant liability, changes in the fair value of the earn-out liability, write-downs of assets held-for-sale, and gain or loss on the early extinguishment of debt. We define Adjusted Diluted EPS as Adjusted Net Income on a per share basis. Management uses these measures to focus on on-going operations and believes that it is useful to investors because it enables them to perform meaningful comparisons of past and present consolidated operating results. We believe that using this information, along with net income and net income per diluted share, provides for a more complete analysis of the results of operations.

	For the thirteen weeks ended		For the thirty-nine weeks ended	
	September 28, 2025	September 29, 2024	September 28, 2025	September 29, 2024
<b>Net Income (Loss)</b>	<b>\$ (806)</b>	<b>\$ (6,288)</b>	<b>\$ 12,874</b>	<b>\$ 14,547</b>
Special items:				
Adjust for: Change in Fair Value of Warrant Liability	3,019	(1,041)	2,939	(7,570)
Adjust for: Change in Fair Value of Earn-Out Liability	1,126	(634)	722	(2,341)
Adjust for: Write-down of assets held for sale	—	7,505	—	7,505
Adjust for: Loss on Early Extinguishment of Debt	—	—	—	141
<b>Adjusted Net Income</b>	<b>\$ 3,339</b>	<b>\$ (458)</b>	<b>\$ 16,535</b>	<b>\$ 12,282</b>

	For the thirteen weeks ended		For the thirty-nine weeks ended	
	September 28, 2025	September 29, 2024	September 28, 2025	September 29, 2024
<b>Net Income (Loss) per Diluted Share</b>	<b>\$ (0.01)</b>	<b>\$ (0.05)</b>	<b>\$ 0.11</b>	<b>\$ 0.12</b>
Special items:				
Adjust for: Change in Fair Value of Warrant Liability	0.03	(0.01)	0.02	(0.06)
Adjust for: Change in Fair Value of Earn-Out Liability	0.01	(0.01)	0.01	(0.02)
Adjust for: Write-down of assets held for sale	—	0.06	—	0.06
<b>Adjusted Diluted EPS</b>	<b>\$ 0.03</b>	<b>\$ (0.01)</b>	<b>\$ 0.14</b>	<b>\$ 0.10</b>

We define Free Cash Flow as net cash provided by operating activities minus cash payments for capital expenditures, net of dispositions. Management believes providing Free Cash Flow is useful for investors to understand our performance and results of cash generation after making capital investments required to support ongoing business operations.

For the thirteen weeks ended	For the thirty-nine weeks ended
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	September 28, 2025	September 29, 2024	September 28, 2025	September 29, 2024
<b>Net Cash Provided by (Used in) Operating Activities</b>	<b>\$ 7,430</b>	<b>\$ (1,748)</b>	<b>\$ 40,067</b>	<b>\$ 42,773</b>
Capital Expenditures, Net of Dispositions	(2,145)	(1,727)	(9,953)	(4,372)
Proceeds from the disposal of fixed assets	205	1,416	205	1,645
<b>Free Cash Flow</b>	<b>\$ 5,490</b>	<b>\$ (2,059)</b>	<b>\$ 30,319</b>	<b>\$ 40,046</b>

